

ADVANCING

Montana Technological University



OUR VISION

- Successfully navigate COVID-19
- Recruitment/student success
- Telling our story
- Positioning Montana Tech for the future



STRATEGIC PLANNING 2021

- Redefining our mission, vision, values and goals
- **Strategic planning team**: Dawn Atkinson, Amanda Badovinac, Stella Capoccia, Carleen Cassidy, Janet Coe, Derrius Collins, Les Cook, Phil Curtiss, Kile Denny, Leslie Dickerson, Charie Faught, Janet Friesz, Steve Gammon, Linda Granger, Kylie Godfrey, Julie Hart, Bev Hartline, Todd Hoffman, Melissa Kump, Peter Lucon, Joe McClafferty, John Metesh, Marissa Morgan, Raja Nagisetty, Akua, Oppong Anane, Robert Pal, Dario Prieto, Kaleb Scarberry, Layne Sessions, Jennifer Simon, Glenn Shaw, Patricia Southergill, Matt Stepan, Katelynn Sutton, Dan Trudnowksi, Kramer Ungaretti, Michael Van Alstyne, Casey Vanatta, Karen VanDaveer, Carrie Vath

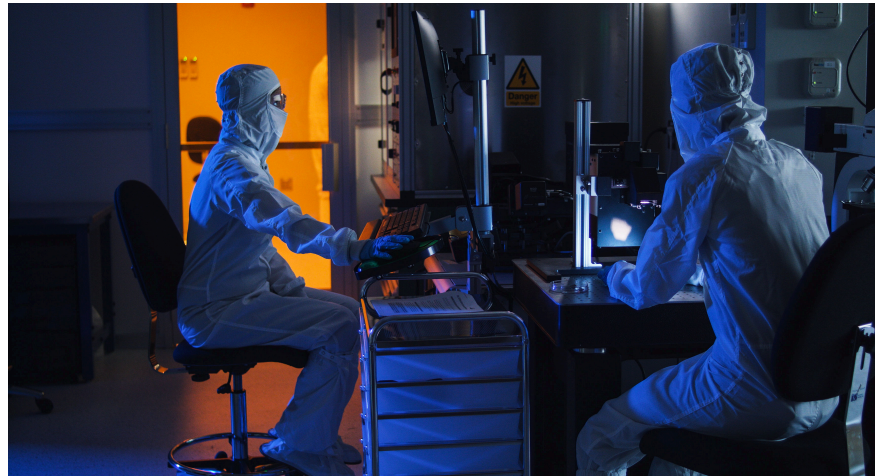
MISSION *(draft)*

As Montana's Special Focus Institution, Montana Technological University provides a transformative student experience by developing leaders and advancing science and technology, with the purpose of benefiting humanity while meeting the changing needs of society.



VISION (draft)

To be *the* institution of opportunity and innovation.



VALUES *(draft)*

- **Students** are the reason we exist. They are at the heart of all we do and our commitment to providing them a transformational experience is unparalleled.
- **Diversity, respect, and inclusion** are part of who we are. People are our most important commodity and we are steadfast in providing a fair and equitable community where all are valued.
- We are “**Determined Doers.**” Through collaboration, resolve and fierce determination we value getting things done.
- **Hands-on, applied, and experiential learning** is in our DNA; it’s what we’re about! We provide a supportive and dynamic environment to ensure this is evident in all we do.
- **Innovation, creativity, and forward-thinking** are integral to who we are. We strive to create an environment where all will flourish.
- We are **one community devoted to excellence.**

GOALS *(draft)*

- Student success
- Programs of distinction
- A healthy and vibrant campus ecosystem



MASTER PLAN/CAMPUS RENEWAL

- Institutional vision, goals and objectives
- A thorough campus walk through
- Space allocation for programs and FTE
- National benchmarking with comparable institutions
- Student, faculty, and staff satisfaction
- Universal accessibility & best use of space
- Overall quality of space/deferred maintenance needs
- Recommendations for expansion/retraction of space
- Design options for short/long-term campus improvements
- Overall campus space utilization master plan



ENROLLMENT UPDATES

Spring 2021

- Anticipate enrollment numbers close to last year with increases in CLSPS and Graduate School.

Fall 2021

- Applications for North Campus undergraduates are up significantly. We have already exceeded our yearly goal.
- These increases are in both Montana resident and non-resident applications.



Yield Activities

- Calling all applicants again in February. Driving them to register before May 1 through virtual events which will be held weekly.
- Incentive to encourage housing applications
- Financial Aid and Campus Life Q&A sessions
- Spring Tech Day on campus
- Specialized outreach to SW Montana applicants
- Email and postcard campaigns
- Free lodging for campus visits

Financial First Half Results

Montana Tech Current Unrestricted Revenues and Metrics

Expenditures	Actual H1 Results				
	FY17	FY18	FY19	FY20	FY21
State Support (base)	\$ 7,114,408	\$ 5,653,527	\$ 6,903,857	\$ 7,099,805	\$ 7,159,809
Tuition and Fees	\$ 12,276,883	\$ 10,391,671	\$ 10,368,079	\$ 9,828,078	\$ 9,362,407
Other Unrestricted Revenue	\$ 96,627	\$ 96,068	\$ 174,255	\$ 6,712	\$ 192,988
Grand Total	\$ 19,487,917	\$ 16,141,266	\$ 17,446,191	\$ 16,934,594	\$ 16,715,204
Student Headcount	2,708	2,512	2,446	2,356	2,243
Student FTE	2,364	2,247	2,118	1,995	1,853
Resident Students	1,766	1,651	1,609	1,529	1,468
Non-resident Students	598	596	509	466	385
Key Metrics					
State % Share	37%	35%	40%	42%	43%
State Support per Res FTE	\$ 4,029	\$ 3,424	\$ 4,291	\$ 4,643	\$ 4,877

- Tuition revenue is in line with expectations for the year and driven by the decrease in enrollment

Financial First Half Results

Montana Tech Current Unrestricted Expenditures and Metrics

Expenditures	Actual H1 Results				
	FY17	FY18	FY19	FY20	FY21
Instruction	\$ 9,379,544	\$ 9,263,873	\$ 8,615,306	\$ 8,337,564	\$ 7,319,096
Academic Support	\$ 1,274,842	\$ 974,618	\$ 827,769	\$ 777,542	\$ 1,013,929
Student Services	\$ 1,756,016	\$ 1,705,575	\$ 2,287,161	\$ 2,232,384	\$ 1,780,102
Institutional Support	\$ 1,040,918	\$ 1,225,270	\$ 1,243,709	\$ 1,776,535	\$ 1,155,362
Operation/Maintenance Plant	\$ 2,065,254	\$ 2,147,464	\$ 2,185,638	\$ 1,902,835	\$ 1,845,396
Research	\$ 179,175	\$ 65,282	\$ 76,669	\$ 41,549	\$ 34,660
Scholarships/Fellowships	\$ 1,269,500	\$ 1,320,372	\$ 1,440,582	\$ 1,261,166	\$ 1,629,377
Grand Total	\$ 16,965,249	\$ 16,702,454	\$ 16,676,835	\$ 16,329,574	\$ 14,777,923
Student Headcount	2,708	2,512	2,446	2,356	2,243
Student FTE	2,364	2,247	2,118	1,995	1,853
Key Metrics					
% Instruction Exp	55%	55%	52%	51%	50%
% Instuct/Acad/Stud Serv	73%	72%	70%	69%	68%
Expenditures per Student	\$ 7,177	\$ 7,432	\$ 7,874	\$ 8,184	\$ 7,975

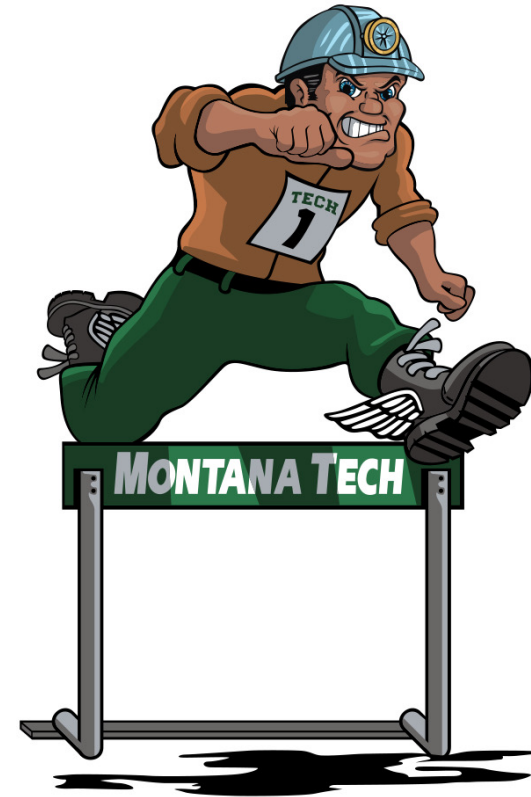
- Unrestricted expenditures are also in line with expectations through the first half of the year
- Variances in the first half financial results are, primarily, a product of the timing of some annual charges (i.e. IT)

Financial First Half Results

- CARES funding of \$3.6M was received and used for Student Relief and Institutional Expenses to address the ongoing pandemic.
- An additional round of CARES funding has been allocated with \$2.7M granted to Montana Tech. Planned expenditures for the institutional portion of the funds are being evaluated.
- Successful fundraising activities for the Nursing SIM Center has freed incremental Montana Tech funding to invest in the S&E building for upgrades and renovations.

OTHER CAMPUS UPDATES

- 2021-22 academic calendar
- Spring 2021 commencement
- LRBP campus heating system
- Card access project
- Track and field addition
- Esports
- Search updates





THANK YOU

MONTANA
TECHNOLOGICAL UNIVERSITY

Some photos in this presentation were taken pre COVID-19